

Professional Construction Estimators Association

Orlando, FL









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#### **PRESIDENT'S LETTER**



# **Chris Joyce**

Tharp Plumbing
Systems, Inc.

PCEA Orlando Chapter 22 President

Our August Membership Meeting was a GC Panel Discussion. Great to see such a large turnout, like the pre-Covid days. Hopefully everyone who attended enjoyed the program.

A special thanks to all who donated school supplies, they will be a huge help for our local teachers and will be distributed through A Gift for Teaching.

We had another social at Hourglass Brewing, thanks to all who came out. September's Social will be at Tactical Brewing in Baldwin Park.

This month is our Steak on the Lake Event, and you know you don't want to miss that one! As always, this event is open to potential members, so if you think you know someone who would benefit from our group, please register them, and bring them out for a good time and to see what this group is all about.

We are working hard on the last few events of the year, including the annual Christmas Party and don't forget to sign up for the 21st Annual Fall Golf Tournament that will benefit the Randy Welch Scholarship Fund.

As always, thanks for being a part of PCEA Orlando Chapter 22.

# **UPCOMING EVENTS**

to register visit our website www.pcea-orlando.org

Steak on the Lake

16 Sep 2022 – 4:00 PM Orange County Sportsmans Club

September Social @ Tactical Brewing

20 Sep 2022 – 5:00 PM Tactical Brewing 4882 New Broad Street Orlando, FL 32814

 PCEA 21st Annual Randy Welch Memorial Scholarship Golf Tournament

20 Oct 2022 – 7:00 AM Redtail Golf Club 26026 Member Lane, Sorrento, FL 32776

• Oct. Membership Meeting, Millcreek Development

23 Oct 2022 – 5:30 PM Citrus Club, 255 S Orange Ave #1800, Orlando, FL

Bourbon Tasting

19 Jan 2023 – 6:00 PM Ferguson Bath, Kitchen & Lighting Gallery 1200 Alden Rd, Orlando, FL 32803

ATTENDEES MUST REGISTER IN ADVANCE FOR ALL EVENTS



SEPTEMBER SOCIAL EVENT • THU SEPT 20TH • 5-7 PM



**BEER & WINE AVAILABLE FOR PURCHASE** 

21st ANNUAL RANDY WELCH MEMORIAL GOLF TOURNAMENT

(Benefiting the PCEA Scholarship Fund)



REDTAIL GOLF CLUB 26026 Member Lane Sorrento, FL 32776

OCTOBER 20th 2022



REGISTRATION AND BREAKFAST - 7AM SHOTGUN START -8AM

COST - \$1,100 PER FOURSOME INCLUDES- Breakfast, range balls, 18 holes of golf, lunch

Raffle and mulligan packs available for purchase at event



It was great to see such a large turnout at the GC Panel Discussion, thank you for attending!



## **WHAT A RECESSION WOULD LOOK LIKE FOR CONSTRUCTION**

Industry experts list eight steps builders can take in order to prepare their businesses for an economic downturn.

Preserve cash, build backlog and target federal contracts in case a recession sinks the U.S. economy.

That's the winning game plan for construction pros during these uncertain economic times, sources told Construction Dive.

Whether a recession is here now or is waiting in the wings, industry experts suggested now is the time for construction companies to start shoring up their businesses, just in case. Here are some of their top tips for getting recession ready:

Build what you know. In the face of a recession, contractors should aim for more than 12 months in backlog and to "stick to your knitting," said Joe Natarelli, construction services leader at Marcum, a national accounting and advisory services firm.

"Now is not the time to go and try different trades," said Natarelli. "If you're a mechanical contractor or you're a general contractor, stick to the jobs you have a track record with [and] where you've done well." Monitor financials. Nick Grandy, construction and real estate senior analyst at RSM US, a Chicago-based accounting firm, said the most important thing a contractor can do during a potential slowdown is to maintain a businesslike approach.

That means continually monitoring the financial health of the company and projects to ensure profitability, communicating regularly with customers, subcontractors and employees and keeping a focus on the firm's specialties.

"The construction industry will likely feel the pain in managing the risk of potential insolvency," said Grandy. "The separation of winners and losers really comes down to who does a good job finding profitable projects and managing through those projects to get back to economic growth."

Remember that cash is king. A recession would cause profit margins to squeeze as "contractors would find themselves having to compete more aggressively for work," said Anirban Basu, chief economist at Associated Builders and Contractors.

"If contractor leadership is convinced that a downturn is coming, the primary goals are to preserve cash and to shore up financial relationships," said Basu. "This represents a time to determine whether the firm can cut costs and whether it makes sense to attempt to negotiate larger lines of credit."

Hold off on large expenses. Defer on large expenditures in order to keep cash on hand, said Natarelli.

"Make sure you manage what we call the work-in-progress schedule. That's the schedule of the jobs and how the jobs are progressing," said Natarelli. "Make sure you're making money on the job and if you're having problems, make sure you make the necessary adjustments to make the jobs profitable."

Think twice before shedding workers. While many U.S. businesses look to layoffs during an economic downturn, that may prove to be a costly decision for construction firms, said Richard Branch, chief economist at Dodge Data & Analytics, who told Construction Dive earlier this summer that he expects a potential recession to be fairly short.

"The gut reaction during a slowdown is to shed workers," said Branch. "This is a huge risk."

That's because the current lack of available labor means contractors may not be able to rehire quickly when the economy improves.

"In the past, contractors have been willing to carry extra team members even during downturns, with the understanding that rehiring talent can be extraordinarily difficult," said Basu. "Contractors Continued on back page **PCEA-ORLANDO Officers &** 

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#### WHAT A RECESSION WOULD LOOK LIKE FOR CONSTRUCTION—Continued from page 3

would likely respond to a downturn by trimming their least productive personnel but would strive to keep their most talented team members." Keep hiring. Indeed, experts say a downturn can sometimes improve contractors' ability to hire and retain workers. Branch noted successful construction firms will continue to hire, for when the economy does turn around.

"Companies with a growth mindset will be on the lookout to snap up any available labor even if they may not necessarily have the work for them over the short term," said Branch. "What tends to separate the winners from the losers during the downturn is that success is determined by maintaining a growth mindset."

Beef up civil work. Grandy noted that work related to federally funded infrastructure projects will be a bright spot in construction no matter what happens with the economy.

"The infrastructure bill should help to sustain continued employment opportunities in the industry," said Grandy. "Other nonresidential construction opportunities will likely see offsetting declines as demand for services would likely slow in a recession."

Be on the lookout for M&A deals. A tougher economy produces fewer mergers and acquisitions because such deals require confidence among dealmakers and the availability of financing tends to be truncated during moments of economic stress, said Basu.

However, once economic recovery begins, "dealmaking generally takes off" because many firms find themselves weaker after the downturn and therefore are more willing to be acquired, added Basu.

Indeed, experts say there's a tendency to buy new work on the upswing, which should translate to an acceleration of mergers and acquisitions. Thus, a positive of a downturn could be the right opportunity to gain market share through acquisition.

"Capital tends to dry up during a downturn and with rates rising, the cost of lending is more dear," said Branch. "That shouldn't scare companies away from looking to acquire companies that fit in with your strategic growth plans."



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• 60 Pens • 1224 Crayons • 575 Markers

• 6375 Sheets Loose Paper

• Rulers, glue sticks, erasers & misc.

